

**A.3 APPENDIX B**

**RECAST PRIORITIES FOR THE PERIOD TO 31 MARCH 2028 – TO FORM PART OF THE INTENDED FINANCIAL WORK PROGRAMME TO BE PRESENTED TO CABINET AT ITS DECEMBER 2026 MEETING**

Corporate Plan Theme	Item Heading	Sub-Heading	Further Detail
Pride in our area and services to residents	New Waste and Street Cleaning Contract	To deliver on the Council's commitments in respect of waste collections from residential properties in the District and implement the requirements of the Environment Act 2022.	To implement the outcome of the procurement such that the new contract provision is in place from 1 April 2026. The basic provision of fortnightly waste collection, alternate week collection of recyclables as at present and weekly collection of food waste is to continue (garden waste collection will also continue). In addition, glass doorstep recycling will be introduced in 2026/27, and the extension of recycling and food waste collections will be extended to those properties (e.g. flats) as soon as practicably possible. New performance metric will be measured and monitored in respect of the contract.
		(a) Regulations	<p>The Council's new Housing Strategy, to be adopted after consultation, will set out the obligations of the Council and its response to the new regulatory framework the Council is in.</p> <p>The learning from the Jaywick Sands Healthy Homes Initiative will be utilised to inform future working (subject to funding)</p>
Pride in our area and services to residents	Housing	(b) Standards	<p>To consider vacant and properties with particular high maintenance costs within the stock and look at options, including disposal with replacement acquisitions to meet housing needs of properties with more affordable maintenance costs.</p> <p>Building on the high-level mutual desire to work across Tendring, Colchester and Braintree, to distil down practical steps to look at coordinated policy and potentially share procurement.</p>

	Homelessness facility		Identify options for creation of additional temporary housing provision. Consider building acquisition/development to further address homelessness need. The potential funding streams for such provision will be considered also.
	Cemetery provision	To develop options for the future cemetery space in the District given that allocated land will be insufficient in the medium term.	Burrs Road Cemetery in Clacton-on-Sea will be filled to capacity within 12 months. Planning Permission for extension into neighbouring land has been secured but expires in February 2026. Around £80,000 remains allocated in the capital programme. The estimated cost of completing the work is £1.6m.
	Clacton-on-Sea Town Centre CCTV Project	Safer Streets Project	To conclude and operationalise the upgrade/new 29 CCTV cameras for the Town Centre, and improved lighting, funded by the Police, Fire and Crime Commissioner in the sum of £318K in 2023 (with a further £82K funding from this Council).
	Playzone Facilities	New free to use Multi Activity facilities for Tendring	This project will see four new Playzone facilities in the District, at Jaywick Sands, Clacton Leisure Centre, Walton on the Naze and Harwich. The total cost of this project will be £1,119,257, with 75% funding from the Football Foundation.

Promoting our heritage offer, attracting visitors and encouraging them to stay longer	Coastal Strategy and Works	To address the highest priority needs around coastal and drainage protection.	<p>Complete first draft of the Coastal Protection Strategy for Portfolio Holder consultation February 2026.</p> <p>Procurement currently underway for scheme to address instability and drainage issues below Alton Road, Clacton-on-Sea. Costs expected by early 2026 with works undertaken between April – June 2026, subject to agreement on spend.</p> <p>Specification to be agreed and plans prepared for a Districtwide drainage survey prior to this going out for procurement around April 2026. Work likely to start in September 2026 and will inform the risk register</p>
Working with partners to improve quality of life	Making Tendring Healthy/Access to sport and activity for all	Developing the Criteria for the grant scheme and commitment to an annual report on the scheme.	<p>Using the impetus from the Sport and Activity Strategy and the Health and Wellbeing Strategy, the Council will look at a grant scheme to improve wellbeing and encourage a healthier lifestyle.</p> <p>Upgrading Clacton Leisure Centre with a new activity space, refurbished changing rooms; new low carbon heating system and a Community Ride and Play facility on the site.</p> <p>Delivering action in the Sport and Activity Strategy, including extending the ‘Back to Health’ exercise referral scheme, rolling out Active for Life and Sport for Confidence sessions around the District, completing a feasibility study for a New:Gen Athletics track in partnership with England Athletics and developing a platform to promote sport and activity sessions in all parts of the district.</p>
Financial Sustainability and openness	Assets	Working with Parish and Town Councils to support community-based approaches to services	

		Beach Hut Strategy	Implementation of strategy in respect of commercial licences, introduction of updated specification and enforcement/regularisation.
		Investing in our community facilities - changing room	
		Concluding the disposal of the former offices at Weeley	<p>The former offices in Weeley were sold at auction and attracted a huge amount of interest from bidders when it went under the hammer with Clive Emson Land and Property Auctioneers.</p> <p>The property eventually fetched £1,152,000 – more than £400,000 above the initial guide price.</p>
Raising aspirations and creating opportunities	Levelling Up Fund Projects	Carnarvon Terrace	28 new homes, 40% affordable. Civic use spaces Reprovision of parking for town centre. New public realm
	Capital Regeneration Projects	Milton Road	Refurbished and reopened car park
		Victoria Street	8 new homes, 100% affordable rent through the HRA
	Community Regeneration Programme 2  <i>[Note: To be updated subject to adjustments to the Programme's Projects set out elsewhere in the</i>	Ten_01 Bus infrastructure	Funding improvements to bus stops in Clacton-on-Sea and Jaywick Sands, as part of wider Essex County Council led scheme
		Ten_02 Community Transport Buses	Providing three grants to purchase additional minibuses for use in Clacton-on-Sea and Jaywick Sands areas
		Ten_03 Clacton Skills Hub	Funding for fit out of Skills Hub
		Ten_04 Sunspot Solar Panels	Retrofit of solar Photo-Voltaic Panels to Sunspot Business Centre in Jaywick Sands
		Ten_05 Tudor Fields	New walking and cycling route connecting Lotus Way and the Tudor Estate in Jaywick Sands

<i>Cabinet's Papers at Report A4]</i>	Ten_06 Extending the work of the Healthy Homes Initiative	Use of powers to instigate improvements at sites in Jaywick Sands.
	Ten_07 Clacton-on-Sea Town Centre Public Realm	Improvements to public realm, street furniture and wayfinding
	Ten_08 Clacton -on-Sea and Jaywick Sands Shopfront Improvements	Grants to local businesses for shopfront improvements
	Ten_09 Jaywick Sands Public Open Spaces	Improvements to up to 10 public spaces
	Ten_10 Seafront Micro Venue	Refurbishment of disused public conveniences as new commercial unit
	Ten_11 Martello Tower E	Refurbishment of disused Martello Tower as new commercial unit
	Ten_12 Active Wellbeing Centre Phase 1	<ol style="list-style-type: none"> <li>1. Retrofit air source heat pumps and solar panels on site to replace oil fired boilers</li> <li>2. Repairs to changing rooms</li> <li>3. Community Ride &amp; Play Zone</li> </ol>
	Ten_14 Cultural masterplanning	Develop and adopt spatial plan for Clacton-on-Sea
	Ten_15 Urgent Treatment Centre (UTC)	Funding to support new Urgent Treatment Centre at Clacton Hospital

	Pride in Place Programme	To work with the Clacton Town Board to support delivery of the 10-year Vision and 4-year Investment Plan	<p>The UK Government Funded Programme, will see the Clacton Town Board set out a Vision to see Clacton-on-Sea and Holland-on-Sea:</p> <ul style="list-style-type: none"> <li>• Have a thriving, safe and animated offer;</li> <li>• A connected, active and growing town;</li> <li>• Grow its skills and entrepreneurship;</li> <li>• Have empowered young people; and</li> <li>• Support healthy and fulfilling lifestyles.</li> </ul> <p>Utilising that Government Funding, the Council will be a key delivery partner for the Board.</p>
Financial Sustainability and openness	Community Governance Review		<p>To support the conclusion of the current review working with, and supported by, Essex Association of Local Councils/Society of Local Council Clerks and engage with the public and other stakeholders to confirm the intentions of those groups for the establishment of Town/Parish Councils in Clacton-on-Sea, Holland-on-Sea and Jaywick Sands. Respectful of the duties of the District Council in undertaking the review, the Council will implement any Orders to bring such Councils into being from 1 April 2027. On the basis that new Parish/Town Councils are the intention going forward, a range of preparatory steps will need to be undertaken ahead of that date; including transfer of allotments and the setting of precepts. Incidental and consequential steps will also be required.</p>
Raising aspirations and creating opportunities	Local Plan		<p>The mandatory five-yearly review of the Tendring Local Plan which now requires the Council to plan for additional housing growth - as required as a result of Government-imposed mandatory housebuilding targets. This could be the last Local Plan TDC in its current form produces before strategic planning powers pass to the MCCA and general planning powers transfer to the future unitary.</p>

Raising aspirations and creating opportunities	Tendring-Colchester Garden Community		The largest new development proposal in North Essex and one of the largest in the country, TCBGC is the subject of a Local Plan allocation, a specific Development Plan Document (DPD), a dedicated project team and decisions taken by the dedicated Joint Committee. The development proposes 7,500 new homes, 25ha of employment land and associated infrastructure.
Championing our local environment	Climate Action Strategy		<p>Delivery and monitoring of the Strategy, which includes grasping interventions and energy-efficiency actions which will also reduce costs. Monitoring of interventions taken at BAU and new project levels to highlight reductions in carbon emissions, and reductions in costs where applicable.</p> <p>No allocation of funding specifically for delivery of this Strategy but external funding opportunities taken, for example the Salix Decarbonisation Scheme currently enabling energy efficiency works at Clacton Leisure Centre.</p>
Pride in our area and services to residents	Business as usual	Including cost-benefit invest to save opportunities that also support our climate change policy.	This will include supporting the prestigious Clacton Air Show, the vital work around the Local Plan and the Tendring-Colchester Garden Community and the full range of services the Council is responsible now. Delivering for the people and businesses of the District.

<p>Working with partners to improve quality of life</p>	<p>Prepare for and respond to the Local Government Reorganisation programme for Greater Essex and the Government's intended unitary structure for North East Essex.</p>		<p>The Council will engage with the statutory consultation to be undertaken by Government on proposals for LGR going forward. It will also consider the matters to be included in the resulting draft Structural Change Order and the establishment of a Joint Committee and the establishment of the Shadow Authority (and the preparation of the next Unitary from 1 April 2028).</p>
<p>Working with partners to improve quality of life</p>	<p>Greater Essex Mayor and the Combined Authority</p>	<p>Preparing for and supporting the implementation of the Mayoral Combined County Authority and seeking to ensure that Tendring's needs are articulated in respect of decision making through that devolved structure.</p>	<p>All Councils across Greater Essex are undertaking such work as is relevant to them to support the creation of the intended Combined County Authority for Greater Essex in early 2026. With the Mayor for Greater Essex being elected on 7 May 2025, the CCA will become a fully functioning Mayoral CCA. The functions of the Mayoral Combined Authority will be set out in the Devolution Framework for the area and, it is envisaged these will provide for local control over areas such as transport, adult education and skills, and housing to enable improvements in local connectivity, educational outcomes, economic development, driving economic growth and improved social wellbeing. In addition to executive powers of the Mayoral CCA there will have to be at least one Overview and Scrutiny Committee, and one Audit Committee.</p>