

## Essex Car Parking Business Case: Summary North Partnership (Lead Authority: Colchester)

Budget item	Current costs 11/12 £k	New costs 11/12 £k	Savings £k	% change	Rationale and Assumptions *
<b>Expenditure</b>					
Management	201,723	158,892	42,831	21%	Group Manager, Parking Manager + support role. Assumed 85% of time spent on partnership
CEO's / Supervision	1,045,209	1,050,500	(5,291)	-1%	Continuation of existing resources. Based on proposed staffing structure.
Back Office	380,136	286,202	93,934	25%	Assumes reduction in staff costs linked to efficiencies through IT proposals.
Central Support	238,380	198,431	39,949	17%	Assumed reduction in corporate overheads.
Transport	95,486	109,885	(14,399)	-15%	Allowance included for some additional transport costs.
Accommodation	60,659	60,795	(136)	0%	Costs broadly similar to existing.
IT	153,696	96,556	57,140	37%	Reduction in costs arising from rationalisation.
Other	328,832	293,776	35,056	11%	Based on costs linked to number of PCNs and number of officers. Based on experience of operating existing partnership.
ECC Payments	78,645	0	78,645	100%	Assumed nil
<b>Total Exp</b>	<b>2,582,766</b>	<b>2,255,037</b>	<b>327,729</b>	<b>12%</b>	
<b>Income</b>					
PCN's	1,550,646	1,550,646			No change in volumes / pricing assumed for 11/12
Permits / season tickets	360,237	360,237			No change in volumes / pricing assumed for 11/12
Pay and display	136,168	136,168			No change in volumes / pricing assumed for 11/12
<b>Total Income</b>	<b>2,047,051</b>	<b>2,047,051</b>			
<b>Surplus(deficit)</b>	<b>(535,715)</b>	<b>(207,986)</b>	<b>327,729</b>		
Signs/lines	See rationale				Assumed at this stage that ECC will reimburse all costs at actual spend.
TROs					

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<b>Implementation</b>					
Transitional admin		0			
Project management		30,000			Budget to reflect dedicated staff time during project implementation.
Start-up costs		110,000			Costs relating to IT transfer / migration. Initial training, HR support etc
		130,000			Allowance for IT initiatives to support delivery of reduced revenue costs in back office etc
<b>Total costs</b>		<b>270,000</b>			

Risk mitigation							
Assumed all redundancy costs and pension strain costs will be met by ECC There is a potential for income to be increased over the period.							
Multi-year projections		2012/13	2013/14	2014/15	2015/16	2016/17	
	Expenditure	2,209,936	2,187,837	2,187,837	2,187,837	2,187,837	
	Income	2,149,404	2,256,874	2,302,011	2,302,011	2,302,011	
	Surplus/(deficit)	(60,532)	69,037	114,174	114,174	114,174	

\* All Assumptions for 2011/12 reflect existing arrangements within Epping Forest District Council